

Bosch key data for the business year
2025 – preliminary, rounded figures for
business operations ¹



Figures in billions of euros	2025	2024	Year-on-year change nominal (exchange rate-adjusted)
Total sales revenue	91.0	90.3	0.8% (4.2%)
Sales revenue of the business sectors²			
Mobility	56.0	55.8	0.3% (3.1%)
Industrial Technology	6.5	6.4	0.9% (3.2%)
Consumer Goods	19.9	20.3	-1.9% (4.0%)
Energy and Building Technology	8.4	7.5	12.3% (15.3%)
Sales revenue in the major regions			
Europe	44.2	44.5	-0.6% (1.5%)
– of which Germany	18.0	17.6	2.1% (2.1%)
Americas	18.5	17.8	3.6% (9.2%)
Asia Pacific (including other regions)	28.3	28.0	1.2% (5.6%)
Result			
EBIT from operations	1.7	3.1	
as a percentage of sales revenue (margin)	1.9	3.5	
Associates	December 31, 2025	Year-on-year change	
Bosch Group	412,400	-5,400	
Europe	234,900	-11,100	
– of which Germany	123,100	-6,500	
Americas	53,500	500	
Asia Pacific (including other regions)	124,000	5,200	
Associates in research and development	December 31, 2025	Year-on-year change	
Bosch Group	82,000	-4,800	
Europe	42,900	-2,600	
– of which Germany	29,500	-2,400	
Americas	3,800	-500	
Asia Pacific (including other regions)	35,300	-1,700	

January 30, 2026

¹ May differ from figures published in the subsequent consolidated financial statements.

² Without other activities.