Bosch key data for the business year 2021

| Figures in billions of euros | 2021 | 2020 | Year-on-year nominal change (exchange rateadjusted) |
| :---: | :---: | :---: | :---: |
| Total sales revenue <br> - percentage generated outside Germany | $\begin{array}{r} 78.7 \\ 80 \end{array}$ | $\begin{array}{r} 71.5 \\ 79 \end{array}$ | 10.1\% (10.9\%) |
| Sales revenue of the business sectors ${ }^{1}$ |  |  |  |
| Mobility Solutions | 45.3 | 42.1 | 7.6\% (7.9\%) |
| Industrial Technology | 6.1 | 5.1 | 18.9\% (19.4\%) |
| Consumer Goods | 21.0 | 18.7 | 12.7\% (14.4\%) |
| Energy and Building Technology | 5.9 | 5.5 | 7.8\% (8.8\%) |
| Sales revenue in major regions ${ }^{2}$ |  |  |  |
| Europe <br> - of which Germany | $41.3$ $15.7$ | $\begin{aligned} & 38.0 \\ & 14.8 \\ & \hline \end{aligned}$ | $\begin{array}{ll} 8.9 \% & (10.0 \%) \\ 6.4 \% & \\ \hline \end{array}$ |
| North America (including Mexico) | 11.4 | 10.7 | 6.5\% (9.3\%) |
| South America | 1.4 | 1.1 | 32.0\% (45.1\%) |
| Asia Pacific (including other regions) | 24.5 | 21.7 | 13.1\% (11.7\%) |
| EBIT from operations ${ }^{3}$ as a percentage of sales revenue | $\begin{aligned} & 3.2 \\ & 4.0 \end{aligned}$ | $\begin{aligned} & 2.0 \\ & 2.8 \end{aligned}$ | 1.2 |
| Research and development cost as a percentage of sales revenue | $\begin{aligned} & \hline 6.1 \\ & 7.8 \end{aligned}$ | $\begin{aligned} & \hline 5.9 \\ & 8.2 \end{aligned}$ | 0.2 |
| Capital expenditure as a percentage of sales revenue | $3.9$ | $\begin{aligned} & 3.3 \\ & 4.6 \end{aligned}$ | 0.6 |
| Depreciation of property, plant, and equipment | 3.4 | 3.3 | 0.1 |
| Equity | 44.3 | 40.2 | 4.1 |
| Equity ratio (\%) | 45 | 44 |  |


| Figures in millions of euros | 2021 | 2020 | Year-on-year change |
| :--- | ---: | ---: | ---: |
| Dividend of Robert Bosch GmbH | 143 | 67 | 76 |

[^0]| Headcount <br> (as of Dec. 31) | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 0}$ | Year-on-year change |
| :--- | ---: | ---: | ---: |
| Bosch Group | $\mathbf{4 0 2 , 6 1 4}$ | $\mathbf{3 9 5 , 0 3 4}$ | 7,580 |
| Europe | 246,319 | 243,124 | 3,195 |
| - of which Germany | 131,652 | 131,827 | -175 |
| Americas | 46,004 | 44,675 | 1,329 |
| Asia Pacific (including other regions) | 110,291 | 107,235 | 3,056 |
| Associates in research and development <br> (as of Dec. 31) | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 0}$ | Year-on-year change |
| Bosch Group | $\mathbf{7 6 , 1 2 1}$ | $\mathbf{7 3 , 1 7 2}$ | 2,949 |
| Europe | 42,369 | 41,713 | 656 |
| - of which Germany | 30,802 | 31,017 | -215 |
| Americas | 3,348 | 3,364 | -16 |
| Asia Pacific (including other regions) | 30,404 | 28,095 | 2,309 |


[^0]:    ${ }^{1}$ Without other activities.
    2 Due to rounding, difference of -0.1 from total 2021 sales revenue.
    ${ }^{3}$ Adjusted for the effects of purchase-price allocations for Automotive Steering and BSH Hausgeräte.

