

## Bosch key data for the business year 2019

| Figures in billions of euros   | 2019              | 2018           | Year-on-year change<br>nominal (exchange rate-<br>adjusted) |           |
|--|-------------------|----------------|---|-----------|
| Total sales revenue  | 77.7              | 78.5           | -0.9%   | -2.1%     |
| - percentage generated outside Germany                                     | 80                | 79             |   |           |
| Sales revenue of the business sectors                                      |                   |                |   |           |
| Mobility Solutions   | 46.8              | 47.6           | -1.6%   | (-3.1%)   |
| Industrial Technology  | 7.5               | 7.4            | 0.7%  | (-0.4%)   |
| Consumer Goods   | 17.8              | 17.8           | -0.3%   | (-0.8%)   |
| Energy and Building Technology   | 5.6               | 5.6            | 1.5%  | (0.8%)    |
| Sales revenue in the major regions   |                   |                |   |           |
| Europe   | 40.8              | 41.4           | -1.4%   | (-1.2%)   |
| – of which Germany   | 15.7              | 16.1           | -2.4%   |           |
| North America (including Mexico)   | 13.0              | 12.3           | 5.9%  | 0.6%      |
| South America  | 1.4               | 1.4            | 0.1%  | (6.0%)    |
| Asia Pacific (including other regions)                                     | 22.5              | 23.4           | -3.7%   | (-5.4%)   |
| EBIT (earnings before interest and taxes) as a percentage of sales revenue | <b>2.9</b><br>3.7 | <b>5.5</b> 7.0 |   | -2.6<br>- |
| EBIT from operations   | 3.3               | 5.5            |   | -2.2      |
| as a percentage of sales revenue   | 4.2               | 7.0            |   | -         |
| Research and development cost as a percentage of sales revenue             | <b>6.1</b> 7.8    | <b>6.0</b> 7.6 |   | 0.1       |
| Capital expenditure as a percentage of sales revenue                       | <b>5.0</b> 6.4    | <b>4.9</b> 6.3 |   | 0.1       |
| Depreciation of property, plant, and equipment                             | 3.4               | 3.1            |   | 0.3       |
| Equity   | 41.1              | 39.2           |   | 1.9       |
| Equity ratio (%)   | 46                | 47             |   | -         |

| Figures in millions of euros                            | 2019 | 2018 | Year-on-year change |
|---|------|------|---------------------|
| Unappropriated earnings (dividend of Robert Bosch GmbH) | 119  | 242  | -123                |

| Headcount <sup>1</sup><br>(Dec. 31, 2019)                           | 2019    | 2018    | Year-on-year change |
|---|---------|---------|---------------------|
| Bosch Group   | 398,150 | 409,881 | -11,731             |
| Europe  | 242,506 | 249,964 | -7,458              |
| – of which Germany  | 132,661 | 139,422 | -6,761              |
| Americas  | 43,927  | 45,092  | -1,165              |
| Asia Pacific (including other regions)                              | 111,717 | 114,825 | -3,108              |
| Associates in research and development <sup>1</sup> (Dec. 31, 2019) | 2019    | 2018    | Year-on-year change |
| Bosch Group   | 72,617  | 68,715  | 3,902               |
| Europe  | 41,639  | 40,080  | 1,559               |
| – of which Germany  | 31,339  | 30,474  | 865                 |
| Americas  | 3,242   | 3,247   | -5                  |
| Asia Pacific (including other regions)                              | 27,736  | 25,388  | 2,348               |

 $^{1}$  Headcount no longer includes the associates of the Packaging Technology division (Robert Bosch Packaging Technology GmbH). The division was sold effective December 31, 2019.